

**Kovilpatti Lakshmi Roller Flour Mills Limited**

Regd.Office & Flour Mill 75/8, Benares Cape Road Gangaikondan – 627352 Tirunelveli District Tamil Nadu CIN : L15314TN1961PLC004674 REF/BSE/2025-26/	Phone:+91 462 248 6532 (4 Lines) Mobile:+ 91 944 337 5445 Fax : +91 462 248 6132 E-Mail: <a href="mailto:ho@klrf.in">ho@klrf.in</a> Web : <a href="http://www.klrf.in">www.klrf.in</a> GSTN : 33AAACK6029N1ZF
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11<sup>th</sup> February 2026

BSE Limited  
BSE's Corporate Relationship Department  
First Floor, New Trading Ring  
Rotunda Building, P. J. Towers  
Dalal Street, Mumbai – 400001.

Dear Sir/Madam,

**Scrip Code: 507598**

**Sub : Submission of presentation prepared for Q3 FY 2025-26 under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”)**

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”), we hereby voluntarily submit the presentation prepared by the Company for Q3 FY 2025-26 for the general information of all the shareholders. The said presentation is also available on the Company's website [www.klrf.in](http://www.klrf.in).


We would like to inform you that the above presentation is being submitted voluntarily for wider dissemination of information to the shareholders and no analysts or investors meeting, earnings call, conference call, group meetings or any other discussion or interaction with any investor is proposed to be conducted in connection with the above presentation.

This is for your information and record.

Thanking you,

Yours faithfully,  
For Kovilpatti Lakshmi Roller Flour Mills Limited

SANKARACURTALAM  
PIRAMUTHU

 Digitally signed by SANKARACURTALAM  
PIRAMUTHU  
Date: 2026.02.11 21:02:03 +05'30'

S.Piramuthu  
Company Secretary and Compliance Officer  
Membership No: FCS 9142



# KLRF | Since 1961

**Kovilpatti Lakshmi Roller Flour Mills Limited**

Foods | Engineering | Green Energy



FY 2025-2026, Q3 Investor Presentation

# Executive Summary

A 60+ Year Track Record Of Industrial Excellence and Value Creation.

## Food



### Wheat Milling.

Flagship brand "Kuthuvilakku."  
Market leader in HORECA segment (Kerala, Tamil Nadu & Puducherry).

**₹311.0 (Cr)**  
Revenue

## Engineering



### Precision Foundry.

High-grade iron castings  
Across Sectors from Automotive to Agriculture

**₹19.4 (Cr)**  
EBITDA

## Energy



### Renewable Energy.

Dual-asset portfolio (Wind & Solar) ensuring sustainable, cost-effective power.

**₹71.6 (Cr)**  
Net Worth

FY 2025-2026 - 9M Snapshot

# Food Processing & Milling

## Key Highlights



**Core:** Processing high-quality wheat into Maida, Sooji, Whole Wheat Atta, and Bran (Cattle Feed).



**Brand Power:** "Kuthuvilakku" is a dominant household name in South India.



**Strategy:** Scaling the Gold Standard: Capturing the #1 Market Share in Premium HORECA Segments, from South India to Global Markets.






## Our Customers



# Foundry & Engineering

## Key Highlights

-  **Capabilities**  
High Grade Iron Castings and Machined Components
-  **Key Sectors**  
Diversified across segments like Automotive, Agriculture, Pumps, Valves, Textiles, and others
-  **Growth Strategy**  
Precision Beyond the Pour: Shifting our Core Mix to High-Value Machined Engineering Products.



## Our Customers



# Renewable Energy

## Key Highlights



**Portfolio:** Integrated mix of Windmills and Solar.



**Strategic Advantage:** High captive consumption significantly reduces operating costs for Milling and Foundry divisions.



**Sustainability:** Reduces carbon footprint, positioning KLRF as a responsible industrial partner.



# Unlocking Value: Transforming Real Estate into High-Yield Recurring Revenue

## Project 1



### Project Lakshmi:

- **Update:** Comprehensive upgradation of the Flagship Mill at Gangaikondan.
- **Standard:** Alignment with global manufacturing standards.
- **Timeline:** Go-Live in Early FY 2026-27

## Project 2



### Business Hotel-Phase I

- **The Gap:** Rapidly growing industrial hub (SIPCOT) underserved by branded hotels.
- **The Solution:** A dedicated business hotel serving visiting executives and technical staff.
- **Demand Drivers:** Captive demand from corporate neighbors like Bosch, Pepsi, Britannia, Tata Solar, and Vikram Solar.

## Project 3



### Travel Stop-Phase II

- **Market Opportunity:** Leveraging strategic land banks to capture the rapidly growing domestic travel and logistics market.
- **Energy & Mobility:** Integrated multi-fuel stations featuring high-speed EV charging infrastructure.
- **Lifestyle Ecosystems:** All-in-one travel stops providing branded food courts, premium rest areas, and convenience retail.

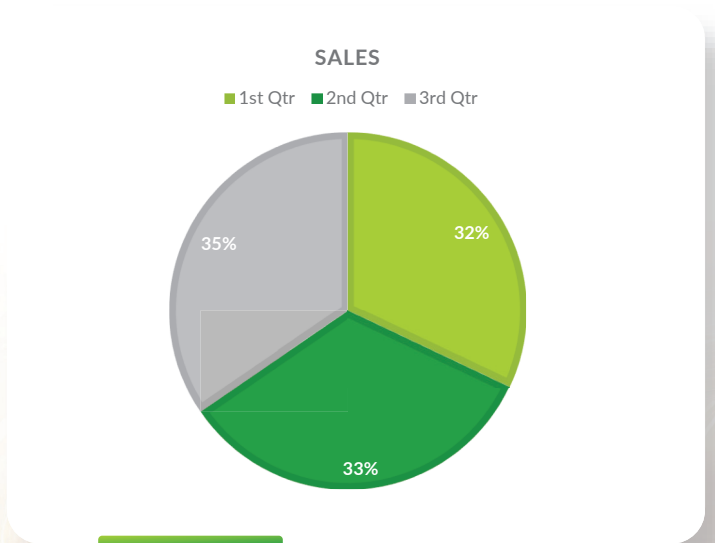
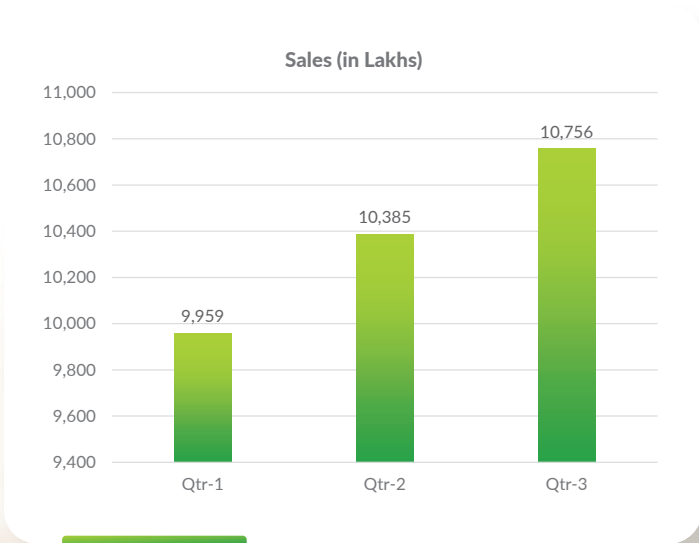
# The "New KLRF" – Efficiency & Safety.

**Initiative:** Implementation of 5S and TQM (Total Quality Management) excellence across all business units.

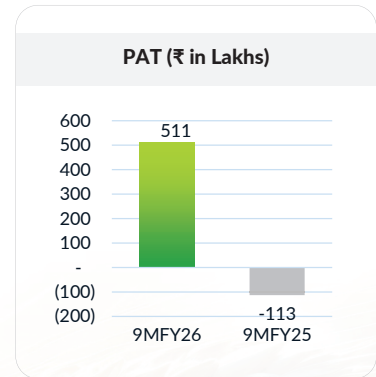
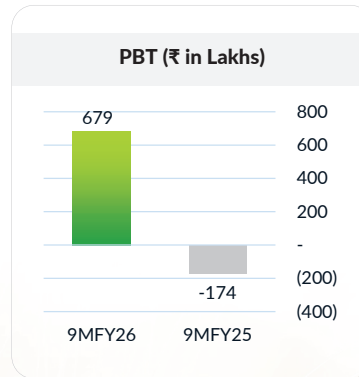
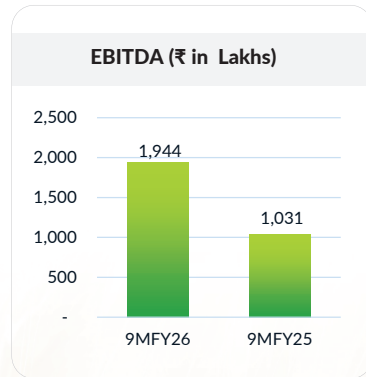
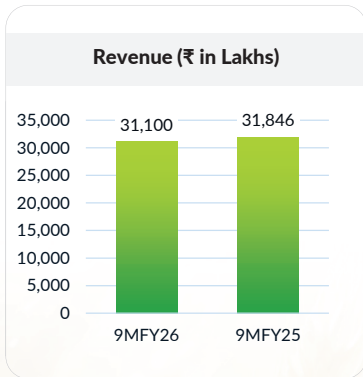
## Goals



# Financial Performance: Q3 FY26



## 9M FY26 Financial Highlights



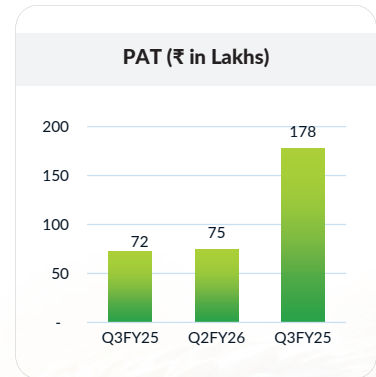
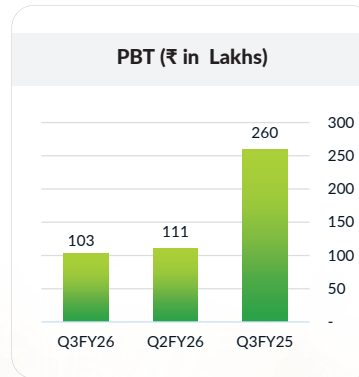
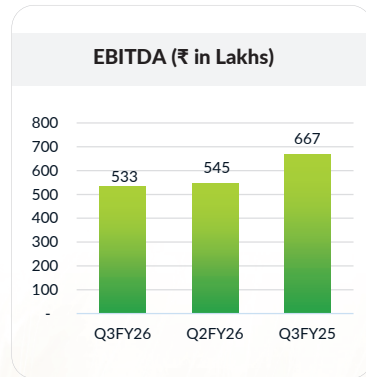
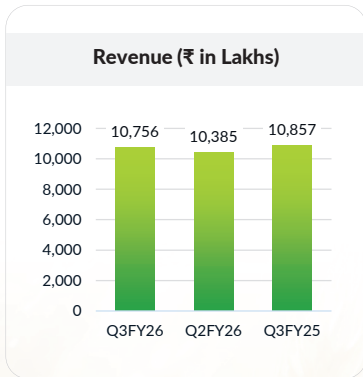
Revenue during FY26 stood at ₹31,100 Lakhs against ₹31,846 Lakhs in FY25.

EBITDA during FY26 stood at ₹1,944 Lakhs against ₹1,031 Lakhs in FY25.

PBT increased to ₹679 Lakhs in FY26, as against loss of ₹174 Lakh in FY25.

PAT stood at ₹511 Lakhs in FY26, as against loss of ₹113 Lakhs in FY25.

## Q3 FY26 Financial Highlights



Revenue during FY26 stood at ₹10,756 Lakhs against ₹10,857 Lakhs in FY25.

EBITDA during ₹533 Lakhs FY26 stood at against ₹667 Lakhs in FY25.

PBT decreased to ₹103 Lakhs in FY26, against profit of ₹260 Lakh in FY25.

PAT stood at ₹72 Lakhs in FY26, against profit of ₹178 Lakhs in FY25.

## 9M FY26- Abridged Profit & Loss Statement

Particulars (₹ in Lakhs)	9M FY 26	9M FY 25
Total Revenue	31,247	31,988
Revenue from Operations	31,100	31,846
Other Income	147	142
Material Cost	23,274	24,605
Cost of Materials Consumed	22,961	23,879
Purchase of Traded Goods	224	903
Changes in Inventories of Finished Goods	89	-177
Gross Profit	7,973	7,382
Gross Margin %	25.5%	23.0%
Employee Benefits Expense	1,641	1,415
Other Expenses	4,684	4,937
EBITDA	1,648	1,030
EBITDA Margin %	5.3%	3.2%
Depreciation and Amortisation Expense	543	516
Finance Costs	721	689
Profit Before Tax	384	-175
Exceptional Items	295	-
Profit before tax after exceptional item	679	-175
PBT Margin%	2.2%	-0.5%

Gross Margin has improved by 2.5%

EBITDA margin improved by 2.1%.

PBT Margin% has improved to 2.2% from -0.5%

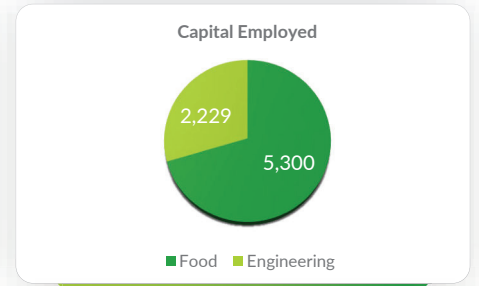
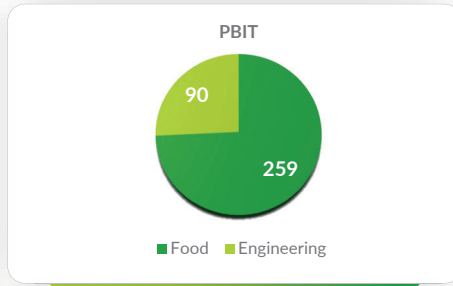
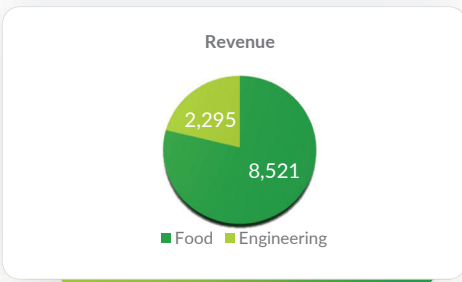
## Q3 FY26- Abridged Profit & Loss Statement

Particulars (₹ In Lakhs)	Q3 FY 26	Q3 FY 25
Total Revenue	10,816	10,913
Revenue from Operations	10,756	10,857
Other Income	60	56
Material Cost	8,157	8,155
Cost of Materials Consumed	8053	7,642
Purchase of Traded Goods	133	501
Changes in Inventories of Finished Goods	-29	12
Gross Profit	2,659	2,758
Gross Margin %	24.6%	25.3%
Employee Benefits Expense	489	433
Other Expenses	1,637	1,658
EBITDA	533	667
EBITDA Margin %	4.9%	6.1%
Depreciation and Amortisation Expense	184	177
Finance Costs	246	230
Profit Before Tax	103	260
PBT Margin %	1.0%	2.4%

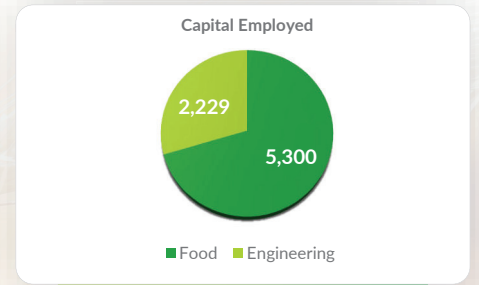
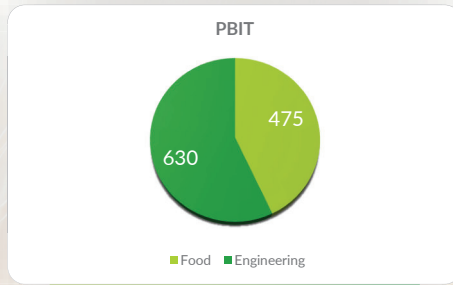
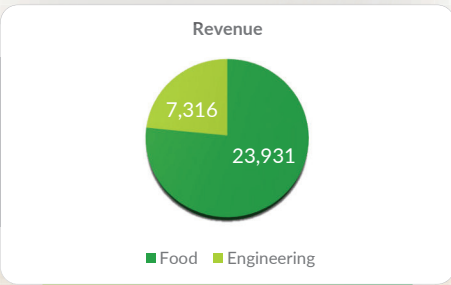
# Segment wise-Q3 and 9M of FY26

₹ in Lakhs

Q3

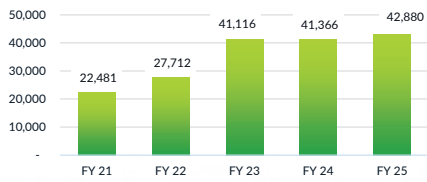


9M

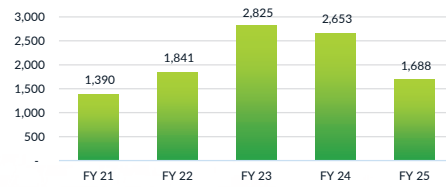


# Key Financials

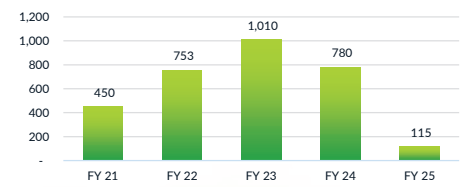
### Total Income (₹ In Lakhs)



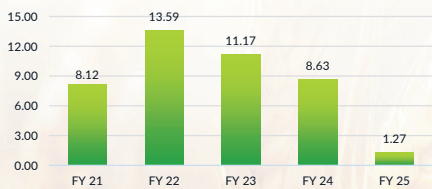
### EBITDA (₹ in Lakhs)



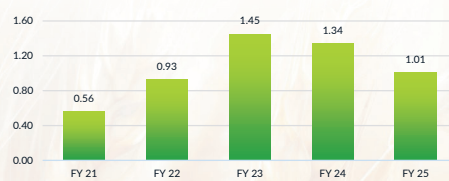
### PAT (₹ in Lakhs)



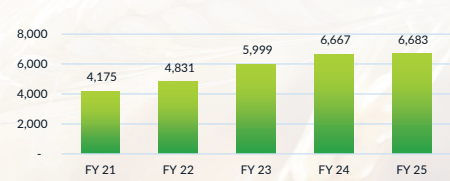
### EPS (In ₹.)



### Debt Equity Ratio



### Net worth (₹ in Lakhs)



## Historical Profit/Loss

Particulars (₹ in Lakhs)	FY21	FY22	FY23	FY24	FY25
Total Income	22,481	27,712	41,116	41,366	42,880
Revenue from Operations	22,392	27,335	40,541	41,091	42,659
Other Income	89	377	575	275	221
Material Cost	15,710	18,929	29,948	30,633	32,753
Cost of Materials Consumed	15,410	18,750	29,272	29,565	31,768
Purchases of Stock-in-Trade	218	288	525	1,070	1,167
Changes in Inventories	82	-109	152	-2	-182
Gross Profit	6,771	8,783	11,168	10,733	10,127
Gross Margin (%)	30.1%	31.7%	27.2%	25.9%	23.6%
Employee Expenses	1,305	1,423	1,916	1,865	1,850
Other Expenses	4,076	5,519	6,427	6,215	6,589
EBITDA	1,390	1,841	2,825	2,653	1,688
EBITDA Margin (%)	6.2%	6.6%	6.9%	6.4%	3.9%
Depreciation	341	401	631	643	680
Finance Cost	422	406	775	959	854
Profit Before Tax	627	1,034	1,419	1,051	154
PBT%	2.8%	3.7%	3.5%	2.5%	0.4%
Tax Expense	177	281	409	270	39
Profit After Tax	450	753	1,010	781	115
PAT%	2.0%	2.8%	2.5%	1.9%	0.3%

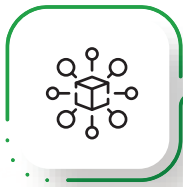
## Balance Sheet Trends

Particulars (₹ In Lakhs)		FY 21	FY 22	FY 23	FY 24	FY 25
<b>ASSETS</b>						
<b>Non-Current Assets</b>		<b>2,816</b>	<b>5,439</b>	<b>8,321</b>	<b>8,586</b>	<b>8,674</b>
	Property, Plant and Equipment	2,634	5,119	7,704	7,770	8,151
	Intangible Assets	15	11	9	6	3
	Capital work in Progress	3	50	62	258	22
	Intangible Assets under Development			9	7	136
	Financial assets					
	Investments	46	46	45	0	0
	Other Financial Assets	117	206	355	289	245
	Other Non-Current Assets	1	8	137	257	116
	<b>6,085</b>	<b>6,909</b>	<b>8,712</b>	<b>9,275</b>	<b>8,083</b>	
<b>Current Assets</b>	Inventories	4,075	4,718	6,466	7,325	5,172
	Financial assets					
	Trade Receivables	1,573	1,630	1,771	1,519	2,264
	Cash and Cash Equivalents	18	21	14	11	20
	Bank Balances other than above	1	3	4	6	6
	Other Current Assets	418	538	457	415	621
	<b>Total Assets</b>	<b>8,901</b>	<b>12,348</b>	<b>17,034</b>	<b>17,862</b>	<b>16,757</b>

## Balance Sheet Trends

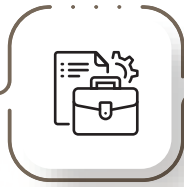
Particulars (₹ In Lakhs)		FY 21	FY 22	FY 23	FY 24	FY 25
<b>LIABILITIES</b>						
	Shareholders Funds	4,175	4,831	5,999	6,667	6,683
<b>Non-Current Liabilities</b>		<b>907</b>	<b>2,686</b>	<b>5,767</b>	<b>5,125</b>	<b>4,217</b>
	Financial Liabilities					
	Borrowings	682	2,367	5,312	4,628	3,723
	Deferred Tax Liabilities (Net)	225	318	455	496	494
		<b>3,818</b>	<b>4,831</b>	<b>5,267</b>	<b>6,070</b>	<b>5,857</b>
<b>Current Liabilities</b>	Financial Liabilities					
	Borrowings	1,861	2,139	3,399	4,321	3,014
	Trade Payable- Dues to Mirco and Small Enterprises	358	315	293	315	303
	Trade Payable- Dues to Other	951	975	787	692	2,150
	Short Term Provisions	202	181	248	229	49
	Other Current Liabilities	446	1,221	540	512	341
	<b>Total Liabilities</b>		<b>8,901</b>	<b>12,348</b>	<b>17,034</b>	<b>17,862</b>

# Governance & Leadership



## Structure

Professional management team leading daily operations.



## Ethos

A unique blend of traditional business values and modern corporate governance.



## Commitment

Transparent reporting and focus on long-term shareholder wealth creation.

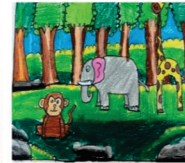
# CSR Committed to Social Responsibility



**Education:** Building classrooms for underserved communities (Partnership: Round Table of India).



**Inclusion:** Improving well-being of children with learning disabilities (Partnership: Madras Dyslexia Association - MDA).



**Empowerment:** Supporting education for girls from economically challenged backgrounds (Partnership: KMSC Girls Hr. Sec. School).



Prize winning  
Art Entries  
Dyslexia Week-2026

# Disclaimer

## Safe Harbor Statement

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